

First Quarter 2018 Investor Presentation

Forward-Looking Statements



As defined within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995, certain statements herein may be considered forward-looking statements that are subject to risks and uncertainties that could cause actual results to differ materially from the statements made.

Factors that could cause operating and financial results to differ are described in the Company's Form 10-K, as well as in other documents filed with the Securities and Exchange Commission. These include, but are not limited to, the risks and uncertainties associated with: (i) general economic and market conditions, including, but not limited to, the impact governmental budgets can have on our contract renewals and renegotiations, per diem rates and occupancy; (ii) fluctuations in our operating results because of, among other things, changes in occupancy levels, competition, contract renegotiations or terminations, increases in cost of operations, fluctuations in interest rates and risks of operations; (iii) our ability to obtain and maintain correctional, detention, and residential reentry facility management contracts because of reasons including, but not limited to, sufficient governmental appropriations, contract compliance, negative publicity and effects of inmate disturbances; (iv) changes in the privatization of the corrections and detention industry, the public acceptance of our services, the timing of the opening of new facilities and the commencement of new management contracts, as well as our ability to utilize current available beds; (v) changes in government policy regarding the utilization of the private sector for corrections and detention capacity and our services; (vi) changes in government policy and in legislation and regulation of corrections and detention contractors that affect our business, including but not limited to, California's utilization of out-of-state contracted correctional capacity and the continued utilization of the South Texas Family Residential Center by U.S. Immigration and Customs Enforcement under terms of the current contract, and the impact of any changes to immigration reform and sentencing laws (Our company does not, under longstanding policy, lobby for or against policies or legislation that would determine the basis for, or duration of, an individual's incarceration or detention.); (vii) our ability to successfully integrate operations of our acquisitions and realize projected returns resulting therefrom; (viii) our ability to meet and maintain qualification for taxation as a REIT; and (ix) the availability of debt and equity financing on terms that are favorable to us. Other factors that could cause operating and financial results to differ are described in the filings we make from time to time with the Securities and Exchange Commission.

The Company does not undertake any obligation to publicly release or otherwise disclose the result of any revisions to forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.



About CoreCivic

Who We Are

- Established in 1983, CoreCivic is a diversified government solutions company with the scale and experience needed to solve tough government challenges in flexible, cost-effective ways
- We provide a broad range of solutions to government partners that serve the public good through three business offerings
 - CoreCivic Safety a national leader in corrections and detention management
 - CoreCivic Properties offering a wide range of flexible government real estate solutions
 - CoreCivic Community a growing network of residential reentry centers to help address America's recidivism crisis
- CoreCivic is a Real Estate Investment Trust (REIT)
 - Dividend Yield of 8.2% as of May 22, 2018
 - Increased dividend 2.3% in February 2018 to \$1.72 per share annually from \$1.68 per share
 - FTSE NAREIT All Equity REITs average yield was 4.43% as of February 28, 2018
- Included in Major REIT Indices FTSE NAREIT Equity Index, Morgan Stanley Global Real Estate
 Index and Dow Jones Global Real Estate Index

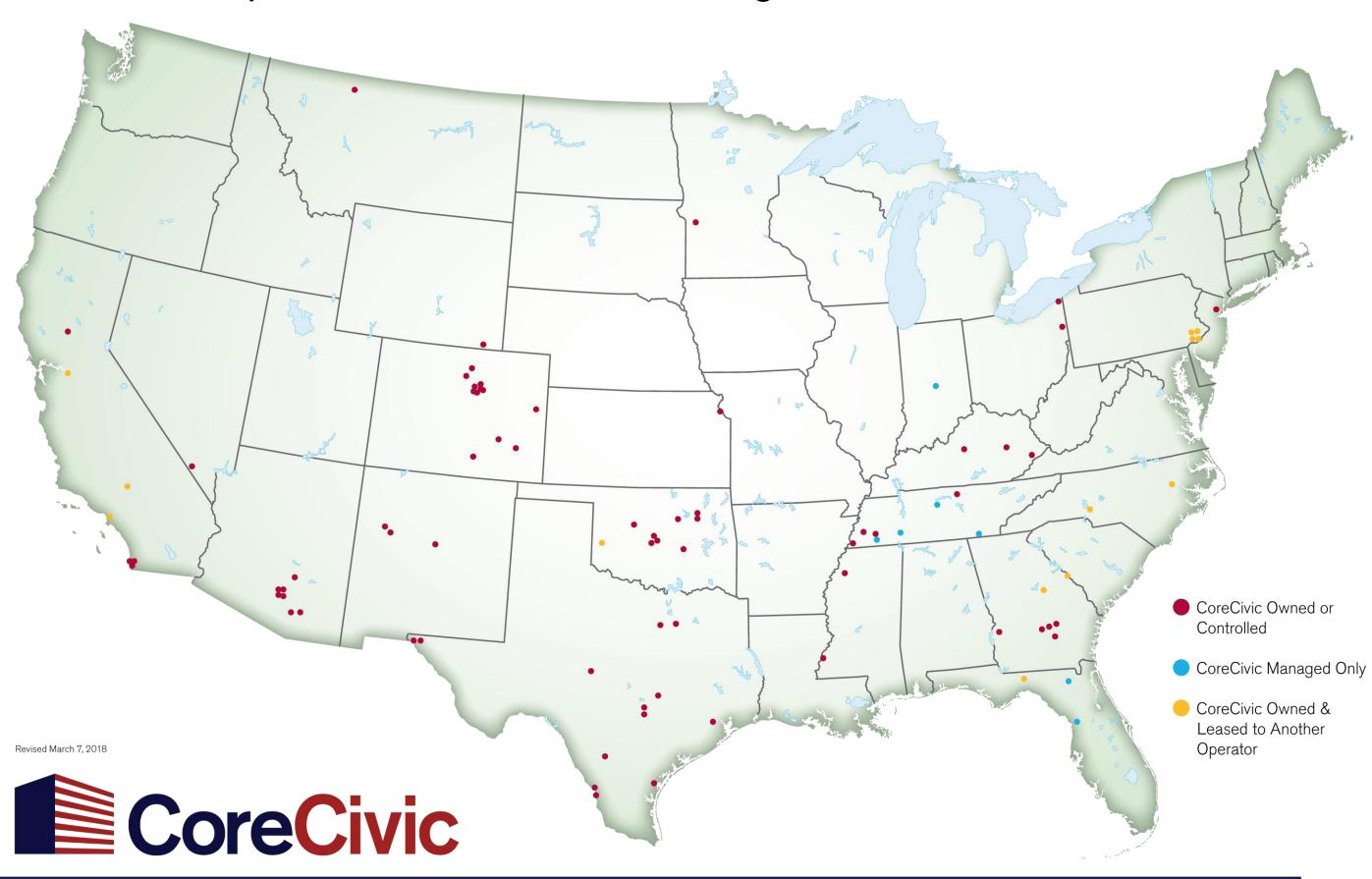
National Portfolio with Geographic Diversity



As of March 31, 2018, we owned 83 real estate assets and provided correctional management services at 7 additional

facilities owned by government partners

- CoreCivic Safety
 - 44 owned facilities, 64,064 beds
 - 7 managed-only facilities, 8,769 beds
- CoreCivic Properties
 - Lease 2 correctional facilities, 4,960 beds
 - Lease 7 residential reentry centers to other operators, 1,047 beds
 - Lease 4 properties to federal and state government agencies, 291,000 sq. ft.
- CoreCivic Community
 - Operate 26 residential reentry centers,
 5,214 beds

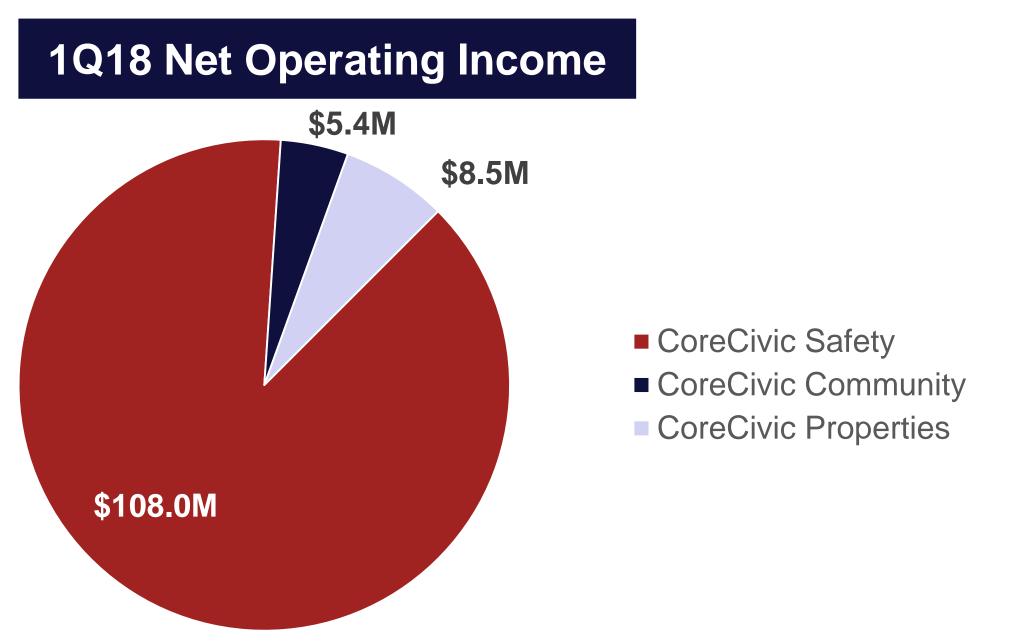


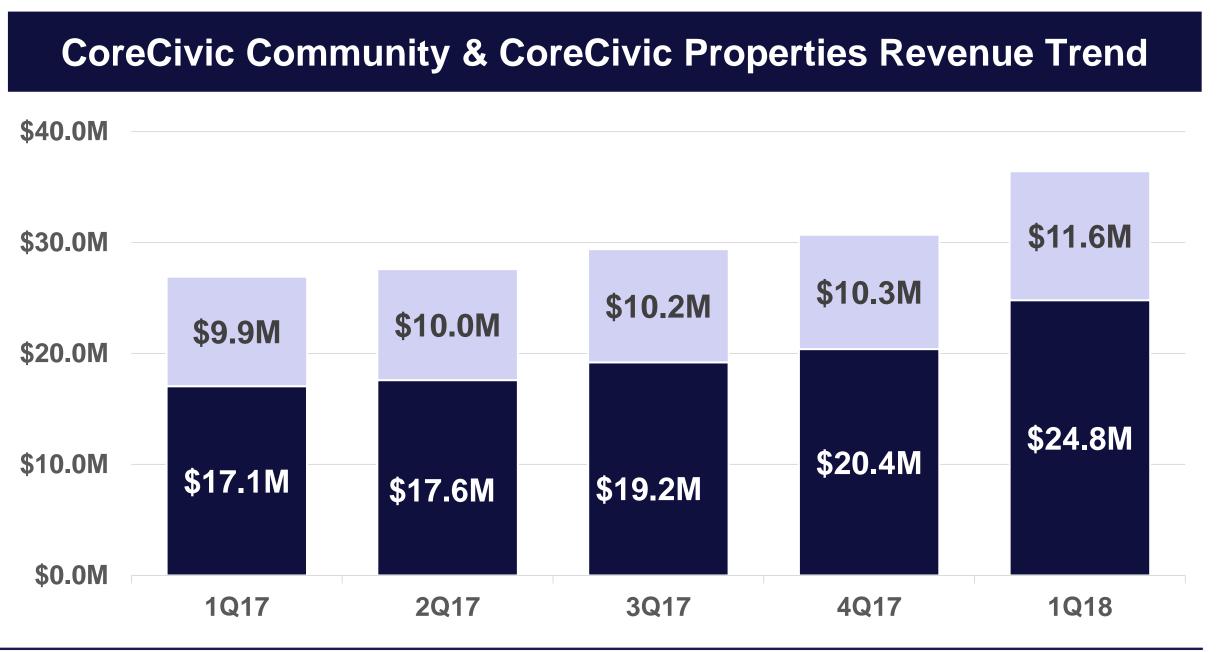


Segment Revenue and NOI

CoreCivic continues to diversify our revenue and cash flows through expansion of our CoreCivic Community and Properties business lines

➤ In total, CoreCivic Community and Properties accounted for 8.3% of revenue and 11.4% of net operating income for the three months ended March 31, 2018



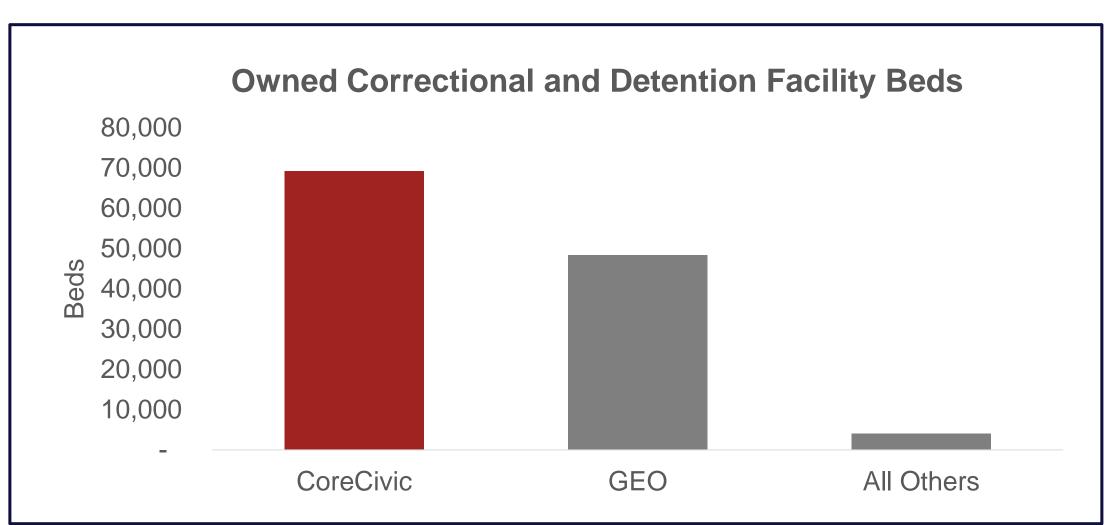




CoreCivic Safety – A National Leader

CoreCivic is the largest non-government owner of correctional and detention real estate in the United States

- We believe we own approximately 58% of all privately owned correctional and detention capacity
- > Approximately 40% larger than our nearest competitor





CoreCivic Properties – Real Estate Solutions



CoreCivic Properties offers a wide range of flexible government real estate solutions

- > Deep expertise and experience
 - We believe we are the largest developer of mission-critical, criminal justice center real estate projects over the past 15 years
- > Very stable, predictable cash flows
 - 13 properties, 1.4 million sq. ft., at 99.5% occupancy representing 6.9% of Facility Net Operating Income in the first quarter of 2018
- > Robust preventive maintenance program
- > Utility management services
 - Environmentally-friendly state-of-the-art technology
- > Capital avoidance
 - Debt-free lease financing, allowing government to use capital resources on other vital public needs

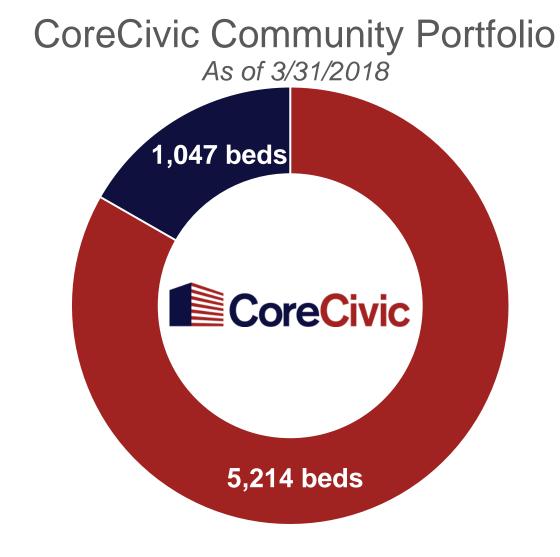


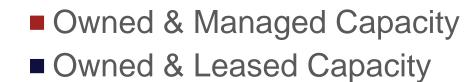




CoreCivic Community is a rapidly growing network of residential reentry centers whose mission is to help address America's recidivism crisis.

- > In the last 4 years CoreCivic Community expanded to be the second largest provider in the market
- > 4.5% of Facility Net Operating Income for the Q1 2018 from owned & managed capacity
- > 5.0% of Facility Net Operating Income for the Q1 2018 including leased capacity







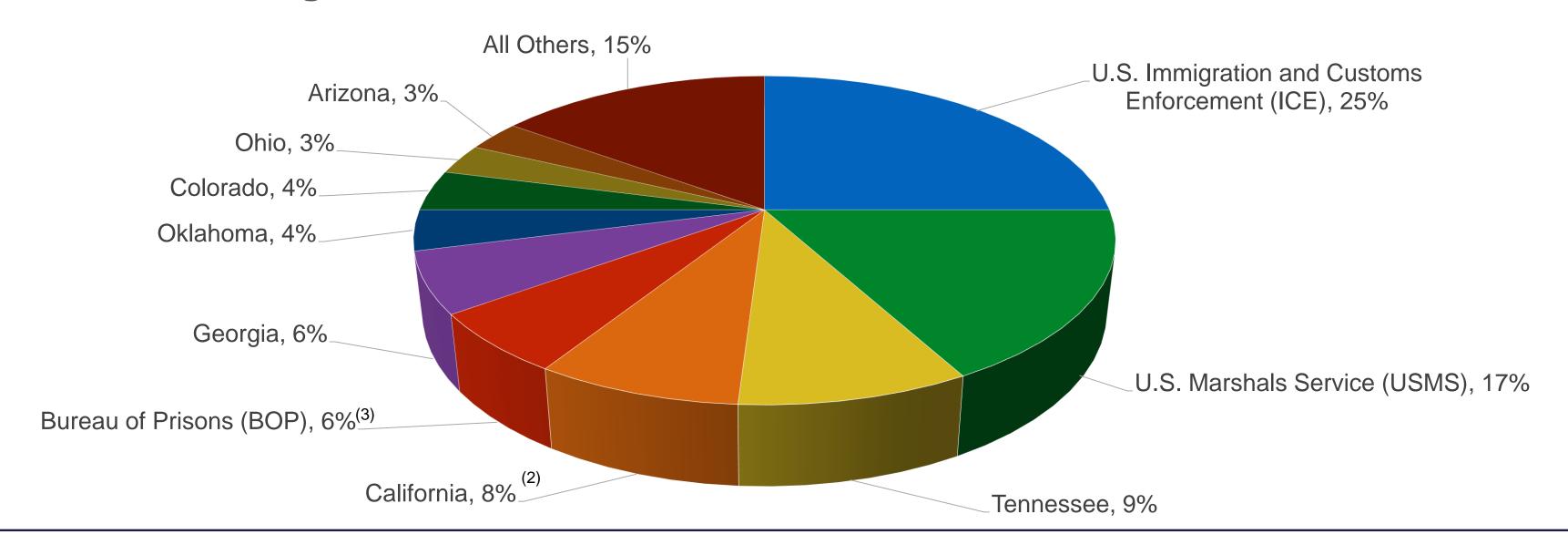
Diversified Customer Base



As of March 31, 2018, CoreCivic had more than 125 agreements with federal, state and local agencies

- > Further diversification within federal agency customers:
 - > 100 potential customers within federal agencies: 94 U.S. Marshals districts; 24 ICE field offices; and the Federal Bureau of Prisons
 - Staggered contract expirations; most customers have multiple contracts

Percentage of Revenue for the Three Months Ended March 31, 2018⁽¹⁾



⁽¹⁾ Revenue percentages are inclusive of all contracts with respective partners.

⁽²⁾ Revenues of \$24.6 million, or 6% of total revenue, were earned under a contract in facilities housing out-of-state inmates.

⁽³⁾ Revenues of \$23.6 million, or 5% of total revenue, were earned under two prison facilities used by the BOP. The remaining revenue was earned under numerous contracts at residential reentry facilities.



Recent Market Trends & Business Development Update

Recent Trends & Business Development: Overview

- In recent years CoreCivic has faced meaningful utilization and revenue headwind from a small number of government partners, yet all of these partners present opportunities for future growth across our varied lines of business
 - Immigration and Customs Enforcement (ICE) South Texas Family Residential Center (STFRC) Contract
 - United States Marshal Service (USMS)
 - Federal Bureau of Prisons (BOP)
 - California
- At the same time we have diversified our sources of revenue
 - Expanding existing partnerships
 - Entered into contracts with new government partners
 - Expanded our real estate portfolio through CoreCivic Community and CoreCivic Properties business segments



Inmates at our 2,312-bed Coffee Correctional Facility in Nicholls, Georgia participating in our Gas Arc Welding program. In December 2017, our first class graduated from this new program, and our graduates received their technical certificate in Gas Metal Arc Welding from Wiregrass Technical College.

ICE - STFRC Contract

- In 2014, we entered into a new fixed price contract with ICE for the development and operation of the South Texas Family Residential Center (STFRC), a residential facilities housing families
 - The U.S. was facing a humanitarian crisis on the Southwest border due to a drastic increase in families and unaccompanied minors illegally entering the country.
 - Contract entered in an emergency situation with many risks and uncertainties, causing high initial costs → Approximately \$250 million in annualized revenue
- In 2016, operations at the STFRC had normalized and risks and uncertainties were minimized, so ICE renegotiated our contract to realize cost savings
 - In November 2016, the renegotiated contract with ICE resulted in an approximate \$100 million decrease in annual revenue generated from the original contract



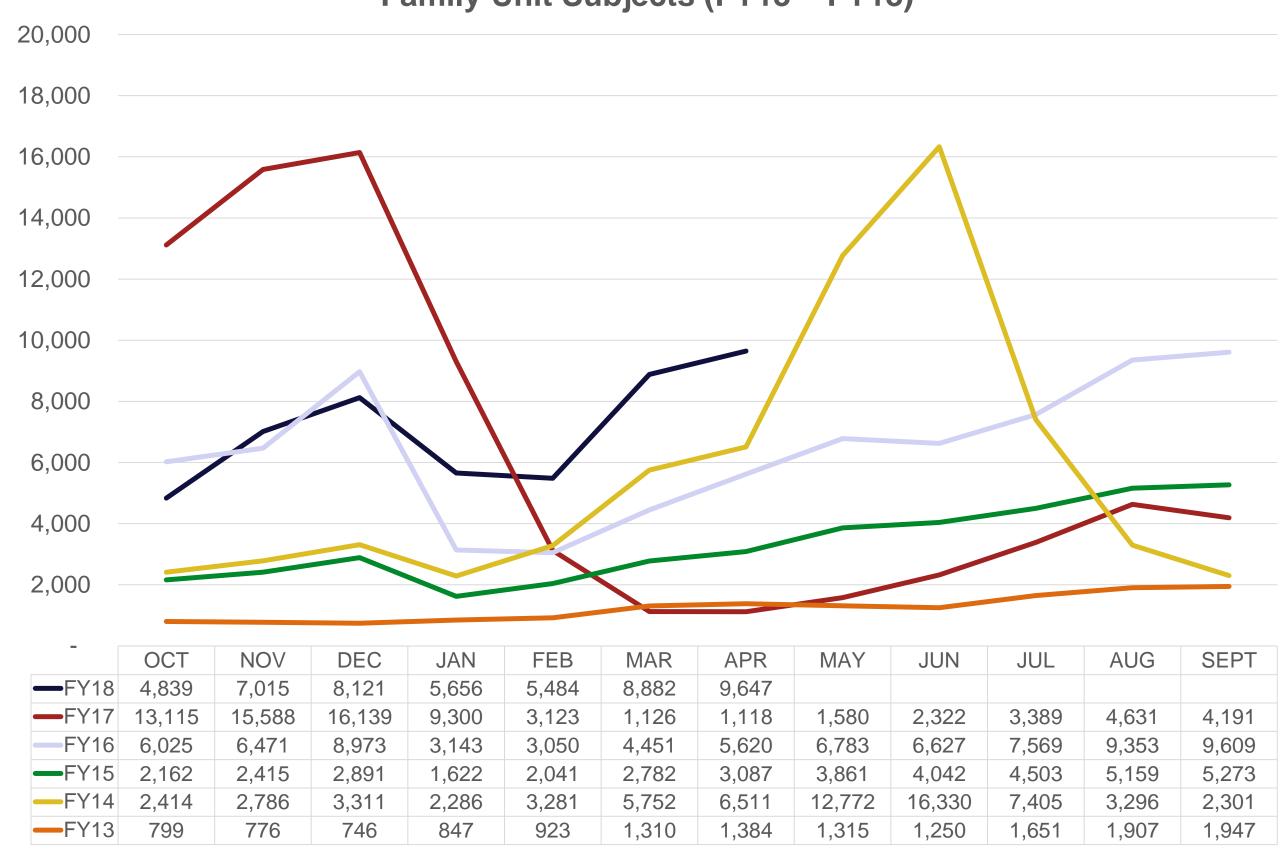
ICE - Demand for STFRC Remains High

FY 2018 year-to-date family unit apprehension rates are elevated versus historic norms

STFRC allows ICE to process families in a safe, humane environment for a short period in order to complete background screenings, medical screenings, conduct initial immigration case proceedings and, if determined to be eligible to remain in the country, identify an appropriate setting to which the family will be released

Alternative processing infrastructure that meets ICE family residential standards does not currently exist

United States Border Patrol Southwest Border Apprehensions Family Unit Subjects (FY13 – FY18)



⁽¹⁾ Source: U.S. Customs and Border Protection Southwest Family Unit Subject and Unaccompanied Alien Children Apprehensions Fiscal Year 2018 – CBP.gov

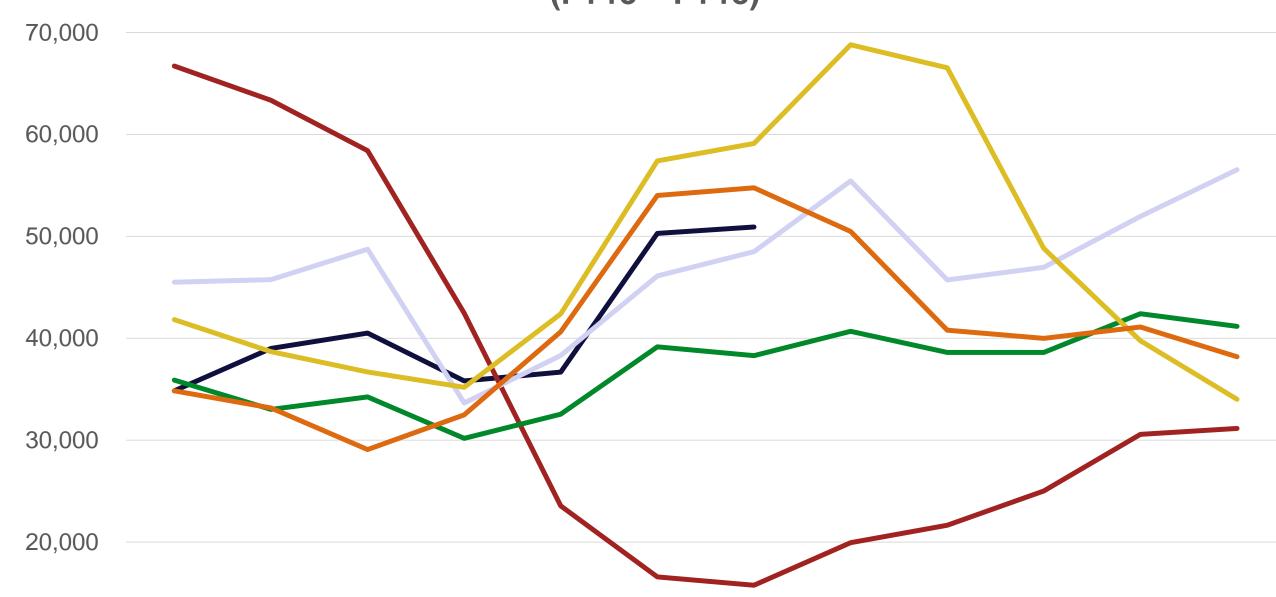
ICE Population Trends

Following a historic decline in apprehensions along the Southwest border in FY 2017, activity along the border has returned to historic norms in FY 2018

Apprehensions in April 2018 increased 223% compared with April of 2017, which has resulted in increased utilization of the detention bed capacity we have under contract with ICE

A continuation of higher apprehension rates for the remainder of FY 2018 could lead to an increase in occupancy rates at our ICE facilities

United States Border Patrol Southwest Border Total Apprehensions / Inadmissibles (FY13 – FY18)



10,000												
10,000	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT
— FY18	34,842	38,996	40,509	35,817	36,682	50,296	50,924					
— FY17	66,708	63,361	58,412	42,463	23,555	16,588	15,766	19,940	21,657	25,019	30,567	31,155
—FY16	45,507	45,752	48,737	33,654	38,309	46,117	48,502	55,442	45,722	46,966	51,961	56,535
— FY15	35,895	33,023	34,238	30,178	32,550	39,159	38,296	40,681	38,616	38,610	42,414	41,165
—FY14	41,828	38,685	36,695	35,181	42,399	57,405	59,119	68,804	66,541	48,819	39,758	34,003
— FY13	34,836	33,153	29,075	32,481	40,632	54,009	54,761	50,481	40,785	39,993	41,110	38,182

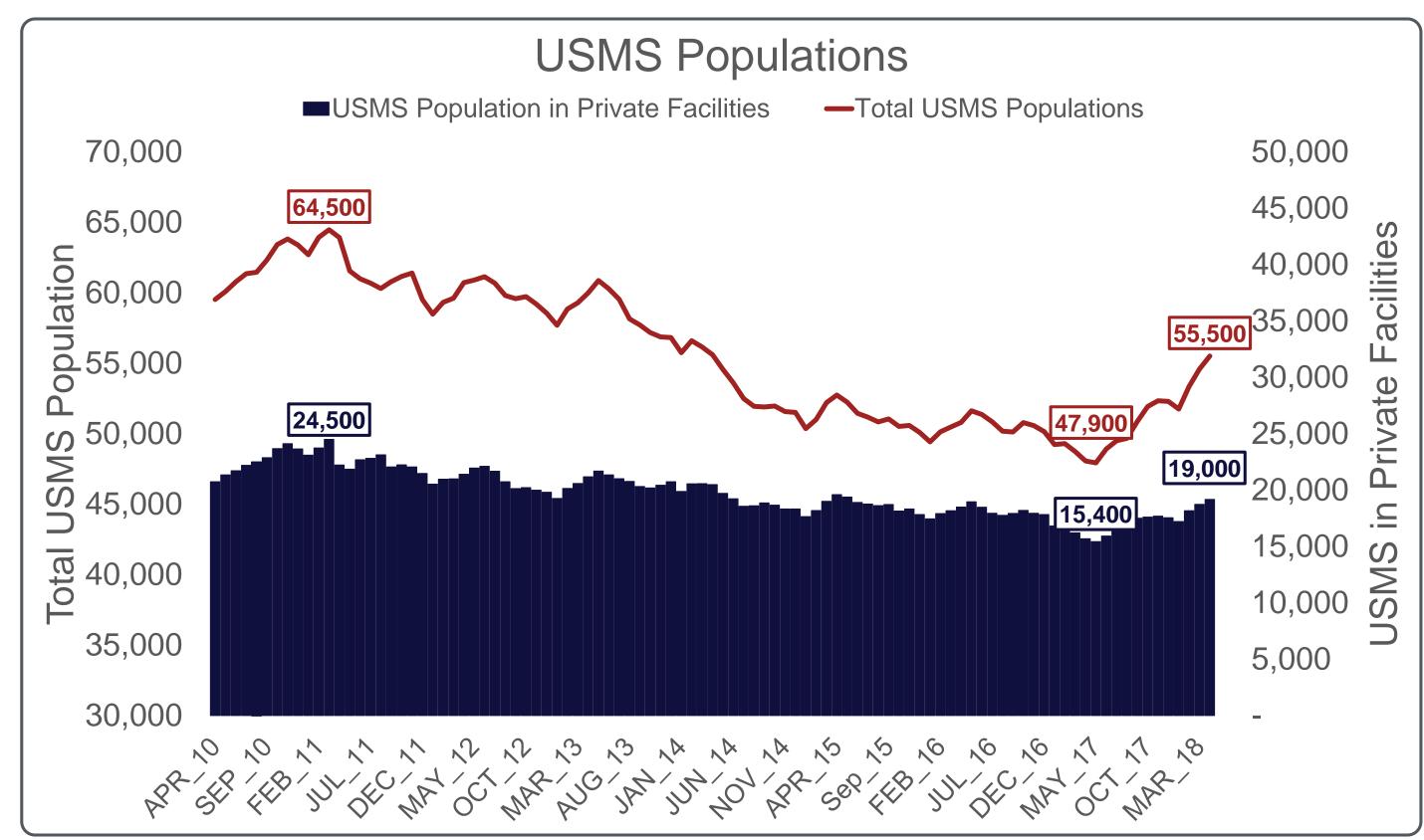
⁽¹⁾ Source: U.S. Customs and Border Protection Southwest Border Migration Fiscal Year 2018 – CBP.gov

USMS Population Trends



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- After multiple years of population declines for the US Marshals, populations have been increasing since the spring of 2017
- The rate of population growth has meaningfully increased in 2018, which has led to U.S. Marshals increasing their utilization of our facility capacity
- Additional increases could lead to higher utilization and new contract opportunities

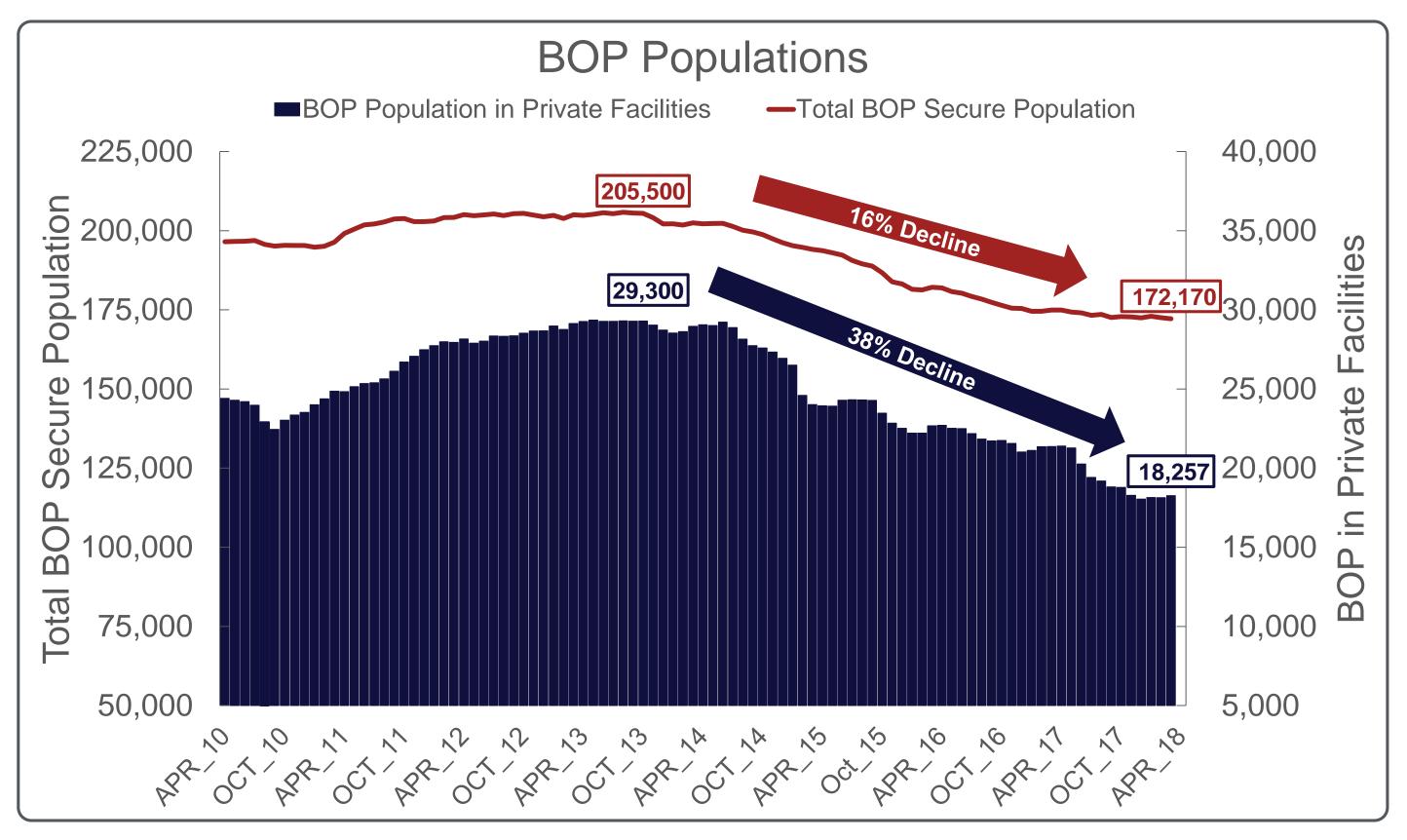


USMS populations are a leading indicator for future population trends for the BOP because USMS detainees, if convicted and sentenced to a prison term, are transferred to the BOP to serve their sentence

Source: Company data

BOP Population Trends

- The BOP population in secure facilities has declined 33,000 (16%) from its high reached in the summer of 2013.
- Since that time privately operated facilities have borne approximately 33% of the total decline in BOP populations in secure facilities, despite accounting for 10-14% of the total BOP population throughout the period.

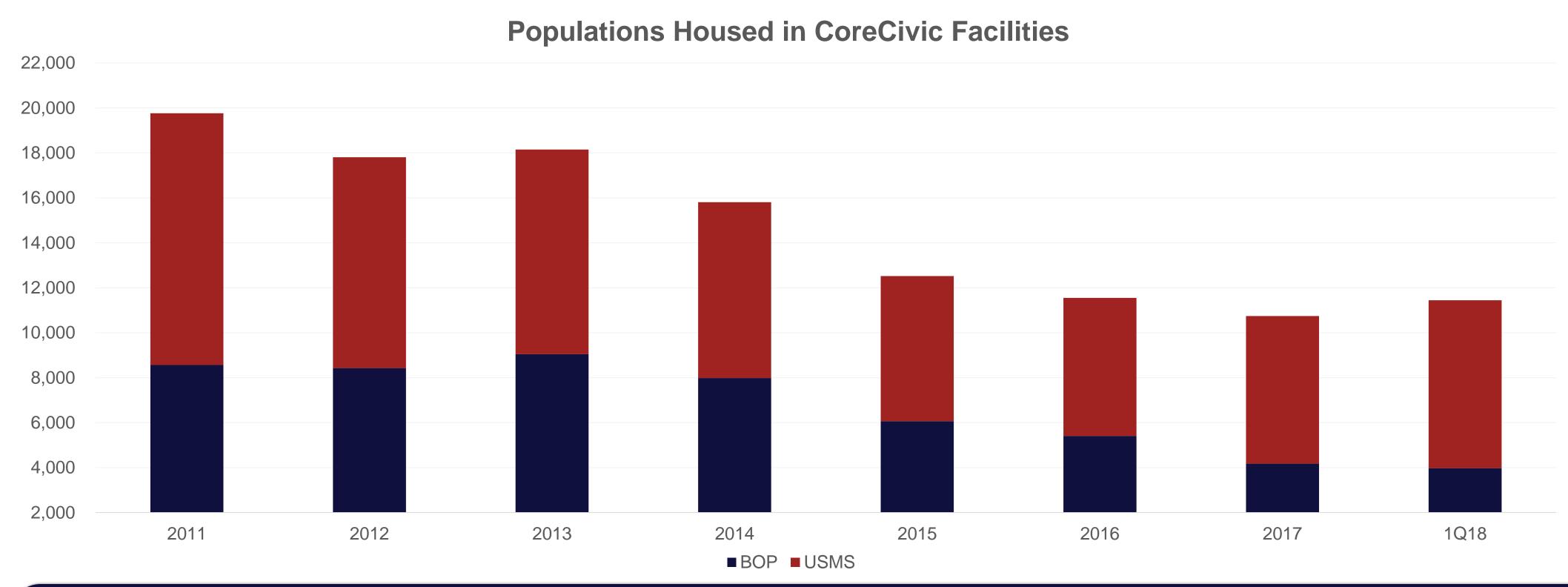


The most recent population projections produced by the BOP indicate their overall inmate population will begin growing in 2018

Source: Weekly Population Statistics published by the Federal Bureau of Prisons



USMS & BOP Trends Have Significantly Impacted Our Utilization

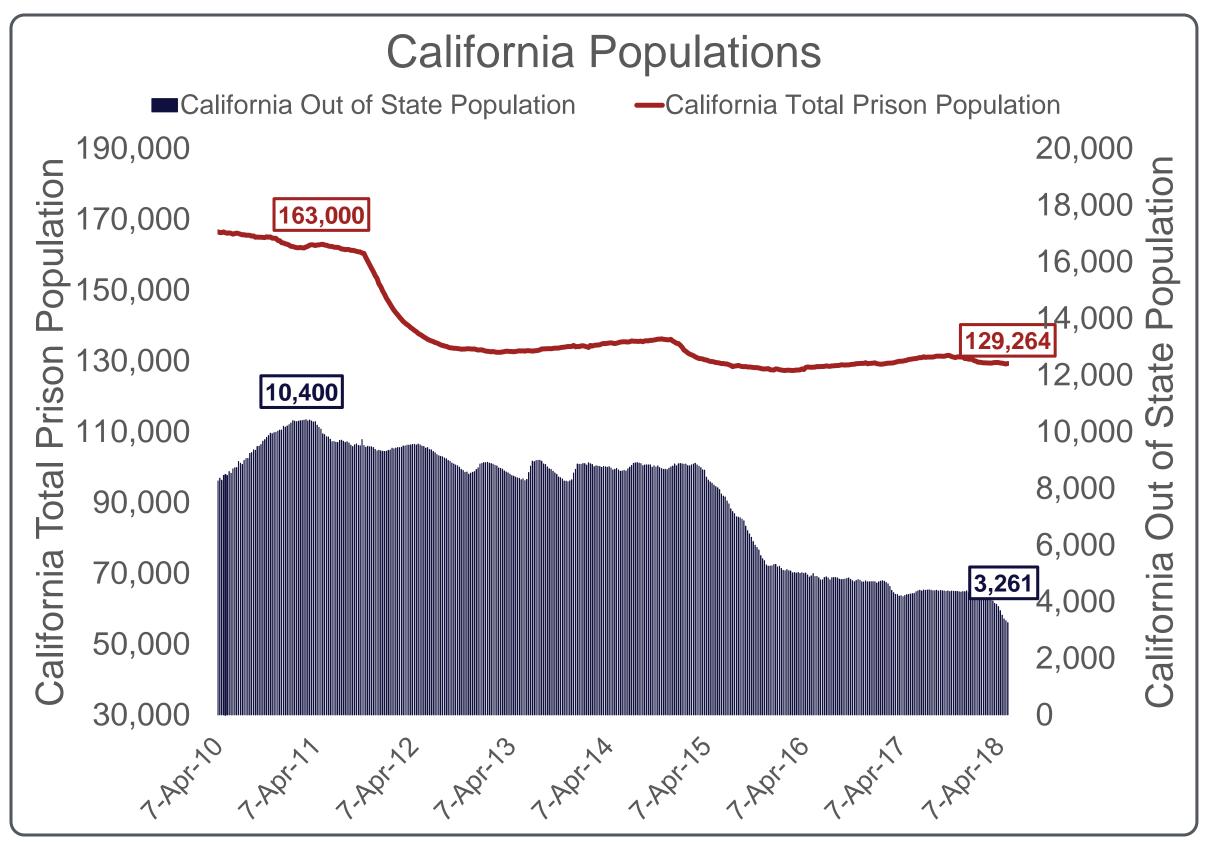


Changes in capacity demand from USMS & BOP led to a meaningful decrease in the average daily populations housed in CoreCivic facilities, but recent trends from USMS and an active procurement for up to 9,540 beds⁽¹⁾ for the BOP could meaningfully increase our facility utilization



CA Population Trends

- California has undertaken numerous reforms to their criminal justice system since a federal court ruling in 2009 to reduce their in-state prison population in adult institutions below 137.5% of bed design capacity.
 - ➤ Total population reduction of over 40,000 inmates since the beginning of 2010
- At one point, CoreCivic housed over 10,000 California inmates in facilities located out-of-state
 - ➤ As of May 9, 2018, CoreCivic housed approximately 3,250 inmates in two out-of-state facilities
 - ➤ Represented 5.6% of our total revenue for the three months ended March 31, 2018
- California's May Revision to the Governor's proposed fiscal year 2019 budget anticipates removing populations out of our Tallahatchie County Correctional Facility by May 31, 2018, and removing population from our La Palma Correctional Center by January 31, 2019



Our full year 2018 financial guidance reflects an anticipated reduction in populations under the California out-of-state contract



Over the Same Period we have Diversified Our Sources of Revenue

Percentage of Total Revenue by Customer Twelve Months Ended December 31, 2010		Percentage of Total Revenue by Customer Three Months Ended March 31, 2018
13%	California (out-of-state)	6%
15%	ВОР	6% (1)
21% - 23 contracts & 28,636 beds	Managed Only	9% - 7 contracts & 8,769 beds
0%	CoreCivic Community	6%
0%	CoreCivic Properties	3%

The diversification of our business remains in its early stages as we have multiple new business opportunities in CoreCivic Safety and we are also actively pursuing new development and M&A opportunities to expand our CoreCivic Community and Properties portfolios



New & Expanded Partnerships - Recent Contract Awards

April 2018	•	Accepted approximately 100 offenders from the state of Wyoming at our Tallahatchie County Correctional Facility under an out-of-state contract not used since 2010
January 2018	•	The State of Kansas enters into a new development and 20-year lease agreement to construct a new 2,432-bed correctional facility in Lansing, Kansas
November 2017	•	The Commonwealth of Kentucky enters into a new contract for the 816-bed Lee Adjustment Center, reactivating a facility that was idled in 2015
November 2017	•	Hamilton County, Tennessee enters into a new contract for the 1,046-bed Silverdale Detention Center
October 2017	•	The State of Nevada enters into a new contract to house up to 200 offenders at our 1,896-bed Saguaro Correctional Facility in Arizona
September 2017	•	Cibola County, New Mexico enters into a new contract to house a minimum of 120 offenders at our 1,129-bed Cibola County Corrections Center
July 2017	•	The Federal Bureau of Prisons (BOP) exercises a two-year renewal option at our 2,232-bed Adams County Correctional Center
May 2017	•	City of Mesa, Arizona enters into a new three-year contract to house up to 200 offenders at our 4,128-bed Central Arizona Florence Correctional Complex
April 2017	•	Immigration and Customs Enforcement (ICE) enters into one-year contract extension at our 1,000-bed Houston Processing Center
April 2017	•	Ohio Department of Rehabilitation and Correction enters new agreement for up to 996 offenders at our 2,016-bed Northeast Ohio Correctional Center



CoreCivic Community Growth - Pursing More M&A Opportunities

Acquisition	Date of Acquisition	# of Facilities	State(s) of Operation	# of Beds	Acquisition Price
Correctional Alternatives, Inc.	July 2013	2	California	603	\$36.5m
Avalon Correctional Services, Inc.	October 2015	11	Oklahoma, Texas, Wyoming	3,157	\$157.5m
Correctional Management, Inc.	April 2016	7	Colorado	605	\$35.0m
Arapahoe Community Treatment Center	January 2017	1	Colorado	135	\$5.5m
Center Point, Inc. Oklahoma Facility	June 2017	1	Oklahoma	200	\$7.0m
New Beginnings Treatment Center	August 2017	1	Arizona	92	\$5.3m
Time to Change, Inc.	November 2017	3	Colorado	422	\$22.0m
Rocky Mountain Offender Management Systems, LLC	January 2018	N/A	California, Colorado, Kansas, Nevada, New Mexico, New York, Oregon, Utah	N/A	\$7.0m
Total		26		5,214	\$275.8m

We are the second largest residential reentry facility provider in the United States and have a pipeline of attractive acquisition targets to expand our nationwide platform



CoreCivic Properties Growth - Pursing More M&A Opportunities

Acquisition	Date of Acquisition	# of Facilities	State(s) of Operation	Square Footage	Acquisition Price
4 Facility RRC Portfolio	August 2015	4	Pennsylvania	72,000	\$13.8m
Long Beach, CA	June 2016	1	California	16,000	\$7.7m
Stockton Female Community Corrections Facility	February 2017	1	California	15,000	\$1.6m
3 Facility Portfolio – GSA – IRS/SSA	September 2017	3	Georgia, North Carolina	30,000	\$4.2m
Capital Commerce Center	January 2018	1	Florida	260,900	\$44.6m
Total		9		393,900	\$71.9m

We are also pursing further diversification of our cash flows through the acquisition of government leased real estate, which will allow us to leverage our extensive real estate management capabilities, currently managing a real estate portfolio of more than 17 million sq. ft.



CoreCivic Properties Growth - Lease & Development Opportunities

We are actively pursuing opportunities to lease existing, idle correctional assets in Colorado, Minnesota

Facility	Location	Bed Capacity
Huerfano County Correctional Center	Colorado	752
Prairie Correctional Facility	Minnesota	1,600
Diamondback Correctional Facility	Oklahoma	2,160

 We are marketing solutions to address the overwhelming criminal justice infrastructure needs across the country and entered into the industry's first public-private partnership to develop a replacement correctional facility to be leased and operated by a government agency

CoreCivic Properties Development Project	Date of Award	Expected Completion	Tenant	Square Footage	Bed Capacity	Construction Price
Lansing Correctional Facility Replacement	January 2018	2020	Kansas Department of Corrections	400,544	2,432	\$155M-\$165M

- We estimate an additional \$15-\$20 billion of additional criminal justice infrastructure investments are needed to replace existing dated stock across the country
- ➤ Wisconsin, Vermont, Alabama and Wyoming have publicly expressed interest in exploring public-private partnerships to address their criminal justice infrastructure needs



Actively Marketing Available Capacity

As of March 31, 2018, we had eight idle prison facilities, totaling 9,814 beds, that we are actively marketing to potential government partners. Utilizing available bed capacity up to standard operating capacity could improve cash flow and earnings potential

- Minimal to no capital deployment necessary
- Available beds/facilities can address immediate capacity needs
- Provides a competitive advantage vs. construction timeline for new facility

Facility	State	Design Capacity	Date Idled
Prairie Correctional Facility	MN	1,600	2010
Huerfano County Correctional Center	СО	752	2010
Diamondback Correctional Facility	OK	2,160	2010
Southeast Kentucky Correctional Facility	KY	656	2012
Marion Adjustment Center	KY	826	2013
Kit Carson Correctional Center	СО	1,488	2016
Eden Detention Center	TX	1,422	2017
Torrance County Detention Facility	NM	910	2017
Total		9,814	



Publicly Known Opportunities in the Corrections & Detention Market

Idaho	•	Released an RFP in December 2017 to procure up to 1,000 out-of-state beds. The RFP was rescinded in April 2018, but is expected to be reissued for the same bed quantity soon.
Oklahoma		We are actively marketing a potential long-term lease of our currently idled 2,160-bed Diamondback Correctional Facility.
Colorado		We are in discussions for a potential lease of our currently idled 752-bed Huerfano County Correctional Center.
Kentucky	•	Recently entered into a contract with CoreCivic at our Lee Adjustment Center and have a need for additional capacity. We currently have two additional idle facilities in Kentucky with a total bed capacity of 1,482 beds.
Puerto Rico	•	Puerto Rico's Department of Corrections and Rehabilitation has issued an RFP to house up to 3,200 offenders off the island in order to reduce its annual budget. Responses to the RFP are currently due in May 2018 and an award is scheduled for June 2018. An initial move of the first 1,300 offenders is expected to begin in Q3 2018.
CAR XVIII	•	Rebid issued by the BOP for the operation of the 2,355-bed Taft Correctional Institution currently managed by MTC. Award announcement expected in 2Q 2018.
CAR XIX	•	In May 2017, the BOP issued an RFP to procure 9,540 beds from the private sector, which includes the current contract at our 2,232-bed Adams County Correctional Center. Adams and multiple idle CoreCivic facilities have been submitted for the procurement. Award announcement expected by the end of 2018.
ICE		In October 2017, ICE issued an RFI for up to 3,000 new detention beds in four metropolitan areas: Chicago, Detroit, St. Paul, Salt Lake City

We currently have the most robust set of new business opportunities than we have seen in many years



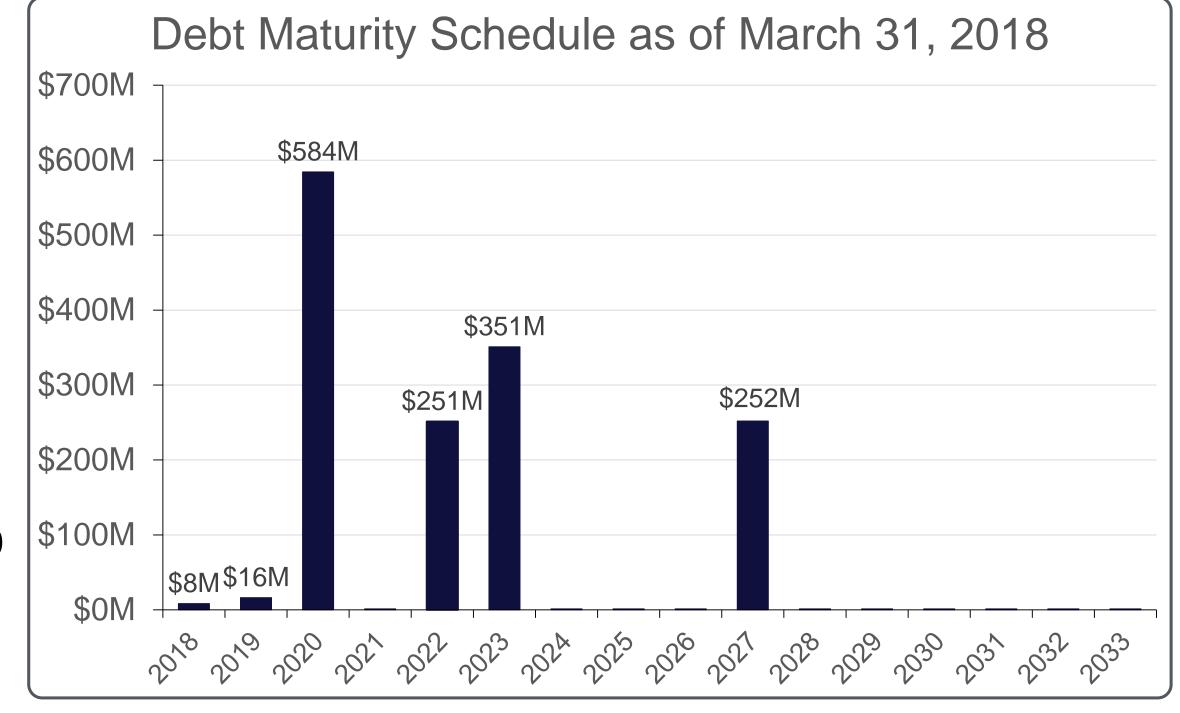
Strong Balance Sheet and Cash Flow

Strong Balance Sheet and Simple Capital Structure

Our low cost of capital is a competitive advantage

- > \$325M Sr. Notes @ 4.125%, due Apr. 2020
- > \$250M Sr. Notes @ 5.000%, due Oct. 2022
- > \$350M Sr. Notes @ 4.625%, due May 2023
- > \$250M Sr. Notes @ 4.750%, due Oct. 2027
- > \$24.4M Non-Recourse Mortgage Note @ 4.500%, due Apr. 2033⁽¹⁾
- > \$900M Revolver @ LIBOR + 1.50%, maturing July 2020
 - \$198M drawn as of March 31, 2018
- > \$82.5M Term Loan @ LIBOR + 1.50%, maturing July 2020
- > \$750.8M in liquidity at March 31, 2018⁽²⁾

S&P: BB **Moody's**: Ba1 **Fitch**: BB+



34%
Debt/
Undepreciated Fixed
Assets

3.7x
Debt-to-Adjusted
EBITDA⁽³⁾

5.6xFixed Charge Coverage⁽³⁾

99%
Unencumbered Fixed
Assets

39%
Debt to Total Market
Capitalization

⁽¹⁾ Mortgage note is fully-secured by the Capital Commerce Center property.

⁽²⁾ Available liquidity as of March 31, 2018 includes cash on hand and available capacity under the revolving credit facility.

⁽³⁾ Based on financial results for the trailing twelve months ended March 31, 2018.



Subsequent Financing Transactions

Subsequent to the end of the first quarter of 2018, we entered into two material credit transactions:

Second Amended and Restated Senior Credit Facility

- ➤ On April 17, 2018, we entered into a new credit agreement for up to \$1.0 billion, including a \$800 million revolving credit facility and \$200 million term loan
 - Replaces the existing \$900.0 million revolving credit facility and term loan in place as of March 31, 2018
- > The new credit agreement extends the maturity from July 2020 to April 2023
- ➤ Increases total leverage covenant from 5.0x to 5.5x
- Interest rate pricing terms unchanged from the previous credit facility

Private Placement of 4.43% Non-Recourse Senior Secured 20 Year Notes

- ➤ On April 20, 2018, we priced \$159.5 million in non-recourse senior secured notes in a private placement transaction to fund the construction of a new 2,432-bed correctional facility to be leased by the state of Kansas
- ➤ The non-recourse senior notes will have a yield to maturity of 4.43% and are scheduled to mature January 2040



Flexibility with Limited Exposure to Interest Rate Fluctuations

- Conservative leverage profile with strong coverage ratios has led to low borrowing rates
 - ➤ Average effective interest rate of 4.80%
 - Only \$280 million in floating rate debt reduces earnings exposure to rising interest rates
- Opportunities to deploy capital to grow and diversify cash flows, and to create shareholder value
 - > Acquisitions of residential reentry centers (RRCs) and of government leased real estate assets
 - Cap rates for RRC acquisitions: 10% to 15%
 - Cap rates for government leased asset: 5% to 8%
 - > Real estate development projects to assist capital constrained government agencies
 - Cap rates in the high single-digits to low double-digits
 - > Return cash to shareholders through dividend
- Current dividend payout of 78% of AFFO, or 76% of Normalized FFO, at the mid-point of our FY2018 financial guidance
 - ➤ Median FFO payout ratio for all equity REITs is 70%⁽¹⁾
 - > Long-term dividend payout policy of approximately 80% of AFFO



Financial Guidance



2018 Financial Guidance⁽¹⁾

Q2 2018 Guidance	Low-End	High-End
Diluted EPS	\$ 0.32	\$ 0.33
Adjusted Diluted EPS(2)	\$ 0.33	\$ 0.35
Normalized FFO per diluted share(2)	\$ 0.53	\$ 0.55
AFFO per diluted share(2)	\$ 0.50	\$ 0.52
Adjusted EBITDA ⁽²⁾ (in \$ 000s)	\$ 91,400	\$ 93,400
Full Year 2018 Guidance	Low-End	High-End
Diluted EPS	\$ 1.40	\$ 1.46
Adjusted Diluted EPS(2)	\$ 1.42	\$ 1.48
Normalized FFO per diluted share(2)	\$ 2.24	\$ 2.30
AFFO per diluted share(2)	\$ 2.17	\$ 2.23
Adjusted EBITDA ⁽²⁾ (in \$ 000s)	\$ 382,500	\$ 389,000

Financial guidance does not assume any impact from potential new contracts or M&A activity

⁽¹⁾ Guidance provided on May 2, 2018 – this slide does not constitute a reaffirmation or update of the guidance provided at that time.

⁽²⁾ Refer to the Appendix section for a reconciliation of these non-GAAP amounts to the per share amounts as reported under generally accepted accounting principles.



Appendix

Increasing Capacity Utilization Could Lead to Meaningful Earnings Growth



	Total Beds Available	age Margin r Day ⁽¹⁾	imated Potential Annual Incremental EBITDA
CoreCivic Safety Vacant Correctional Facility Capacity ⁽²⁾	9,814	\$ 19.65	\$ 70,388,462
CoreCivic Safety Facilities with > 100 beds available(2)	3,724	\$ 19.65	\$ 26,709,459
CoreCivic Community Facilities with > 100 beds available ⁽²⁾	639	\$ 13.77	\$ 3,211,646
Total Potential Annual Incremental EBITDA	14,177		\$ 100,309,567

- Contracting for our available capacity could generate up to \$0.82 of additional EPS and Adjusted Funds From Operations per diluted share
 - Earnings growth would not require capital investment
- Available inventory of correctional facility capacity provides a competitive advantage when competing for new business opportunities – no long construction lead times
- > Idle correctional capacity has a very low carrying cost
 - Cash operating costs of approximately \$1,000 per bed per year
 - Reactivation of a facility does not require significant capital investment

Note: The above table is for illustrative purposes only and represents potential EBITDA contribution of CoreCivic Safety and CoreCivic Community facilities if utilized under government contracts. Actual results could differ.

⁽¹⁾ Average margin per day is based on margins achieved in the three months ended March 31, 2018, for CoreCivic Safety and CoreCivic Community facilities.

⁽²⁾ Actual margins per day for these beds may be lower than those historically achieved, particularly if we lease the capacity and do not provide correctional services.



Reconciliation to Adjusted Diluted EPS (\$ in thousands, except per share amounts)

	For the Quarter Ended March 31,				ear Ended nber 31,	
	20	18	20	017	20	017
Net income	\$	37,777	\$	50,047	\$	178,040
Special items:						
Charges associated with adoption of tax reform		-		-		4,548
Expenses associated with mergers and acquisitions		518		130		2,530
Asset impairments		-		259		614
Diluted adjusted net income	\$	38,295	\$	50,436	\$	185,732
Weighted average common shares outstanding - basic Effect of dilutive securities:		118,359		117,782		118,084
Stock options		101		420		310
Restricted stock-based awards		49		57		71
Weighted average shares and assumed conversions - diluted		118,509		118,259		118,465
Adjusted Diluted Earnings Per Share	\$	0.32	\$	0.43	\$	1.57



Calculation of FFO, Normalized FFO and AFFO

(\$ in thousands, except per share amounts)

(ψ πτ τποασαπασ, σχοσρί μοι σπατο απτοαπισ)		or the Quart March		ed	For the Year Ended December 31,		
	20	18	20	017		2017	
Net income Depreciation of real estate assets Impairment of real estate assets	\$	37,777 24,408 -	\$	50,047 23,699 -	\$	178,040 95,902 355	
Funds From Operations	\$	62,185	\$	73,746	\$	274,297	
Charges associated with adoption of tax reform				-		4,548	
Expenses associated with mergers and acquisitions		518		130		2,530	
Goodwill and other impairments		-		259		259	
Normalized Funds From Operations	\$	62,703	\$	74,135	\$	281,634	
Maintenance capital expenditures on real estate assets		(6,771)		(3,744)		(28,429)	
Stock-based compensation		3,486		4,086		13,286	
Amortization of debt costs		891		783		3,222	
Other non-cash revenue and expenses		(753)		(1,510)		(3,915)	
Adjusted Funds From Operations	\$	59,556	\$	73,750	\$	265,798	
Normalized Funds From Operations Per Diluted Share	\$	0.53	\$	0.63	\$	2.38	
Adjusted Funds From Operations Per Diluted Share	\$	0.50	\$	0.62	\$	2.24	

Calculation of NOI

(\$ in thousands)

(ψ III triousanus)		For the Year Ended December 31,				
	20	18	20	17	2	2017
Revenue						
Safety	\$	404,498	\$	418,683	\$	1,648,224
Community		24,800		17,054		74,263
Properties		11,615		9,872		40,440
Other		3		75		2,571
Total revenues	\$	440,916	\$	445,684	\$	1,765,498
Operating Expenses						
Safety	\$	296,503	\$	300,709	\$	1,185,621
Community		19,367		12,015		51,501
Properties		3,114		2,423		11,831
Other		167		156		584
Total operating expenses	\$	319,151	\$	315,303	\$	1,249,537
Net Operating Income						
Safety	\$	107,995	\$	117,974	\$	462,603
Community		5,433		5,039		22,762
Properties		8,501		7,449		28,609
Other		(164)		(81)		1,987
Total Net Operating Income	\$	121,765	\$	130,381	\$	515,961
Net income	\$	37,777	\$	50,047	\$	178,040
Income tax expense	Ψ	1,935	Ψ	2,485	Ψ	13,911
Other (income) expense		(43)		17		(90)
Interest expense, net		19,036		16,490		68,535
General and administrative		24,971		24,826		107,822
Depreciation and amortization		38,089		36,257		147,129
Asset impairments		-		259		614
Total Net Operating Income		121,765	\$	130,381	\$	515,961
i otal itot opolatilig illoomo	Ψ	121,100	Ψ	100,001	Ψ	310,001





Calculation of EBITDA and Adjusted EBITDA

(\$ in thousands)

		ed	For the Year Ended December 31,			
	20	18	2	017	2	017
Net income	\$	37,777	\$	50,047	\$	178,040
Interest expense		19,275		16,702		69,507
Depreciation and amortization		38,089		36,257		147,129
Income tax expense		1,935		2,485		13,911
EBITDA	\$	97,076	\$	105,491	\$	408,587
Expenses associated with mergers and acquisitions		518		130		2,530
Depreciation expense associated with STFRC lease ⁽¹⁾		(4,057)		(4,057)		(16,453)
Interest expense associated with STFRC lease(1)		(1,482)		(1,674)		(6,425)
Asset impairments		-		259		614
Adjusted EBITDA	\$	92,055	\$	110,149	\$	388,853

⁽¹⁾ A portion of the rent payment to the third party lessor of the South Texas Family Residential Center (STFRC) is treated as depreciation and interest expense for GAAP accounting purposes, similar to capital lease accounting. We have deducted such amounts in our calculation of Adjusted EBITDA to better reflect cash flows associated with the facility's operations.

CoreCivic Segment Data - 2013 (\$ in thousands, except per man-day amounts, occupancy percentage and operating margin)

(\$ in thousands, except per man-day amounts, occupancy percentage and operating	For the Three March 3		For the Three M June 30,			ee Months Ended oer 30, 2013		ee Months Ended er 31, 2013	lve Months Ended ber 31, 2013
CoreCivic Safety Facilities:									
Facility revenue	\$	416,439	\$	424,720	\$	418,880	\$	410,531	\$ 1,670,570
Operating expenses:									
Fixed expense		225,004		230,396		224,768		219,042	899,210
Variable expense		73,045		73,368		75,021		78,321	299,755
Total		298,049		303,764		299,789		297,363	1,198,965
Facility net operating income	\$	118,390	\$	120,956	\$	119,091	\$	113,168	\$ 471,605
Average available beds		89,281		89,281		89,246		86,777	88,641
Average compensated occupancy		85.5%		86.2%		84.1%		84.9%	85.2%
Total compensated man-days		6,867,860		7,002,977		6,907,094		6,779,340	27,557,271
Revenue per compensated man-day(1)	\$	60.64	\$	60.65	\$	60.64	\$	60.55	\$ 60.62
Operating expenses per compensated man-day(1)									
Fixed		32.76		32.90		32.54		31.58	32.45
Variable		10.64		10.48		10.86		11.43	10.85
Total		43.40		43.38		43.40		43.01	43.30
Operating income per compensated man-day	\$	17.24	\$	17.27	\$	17.24	\$	17.54	\$ 17.32
Operating margin		28.4%		28.5%		28.4%		29.0%	28.6%
CoreCivic Community Facilities:									
Facility revenue	\$	-	\$	-	\$	2,255	\$	3,431	\$ 5,686
Operating expenses:									
Fixed expense		-		-		1,258		1,872	3,130
Variable expense						243		356	599
Total		-				1,501		2,228	3,729
Facility net operating income	\$	-	\$	-	\$	754	\$	1,203	\$ 1,957
Average available beds		-		-		400		603	501
Average compensated occupancy		-		-		78.0%		78.8%	78.5%
Total compensated man-days						28,707		43,721	72,428
Revenue per compensated man-day	\$		<u></u>		\$	78.55	\$	78.47	\$ 78.51
Operating expenses per compensated man-day	7		т		7	. 2.00	r		3.5 -
Fixed		-		-		43.82		42.82	43.22
Variable		-		-		8.46		8.14	8.27
Total		-		-		52.28		50.96	51.49
Operating income per compensated man-day	\$	_	\$		\$	26.27	\$	27.51	\$ 27.02
Operating margin	,		,		•	33.4%	•	35.1%	34.4%

Revenue and expenses per compensated man-day exclude revenues (and compensated man-days) earned and expenses incurred during the fourth quarter of 2013 for the Red Rock and Diamondback facilities because of the distorted impact they have on the statistics due to the transition to a new contract at Red Rock and activation in anticipation of a new contract at Diamondback during the quarter.

CoreCivic Segment Data - 2014 (\$ in thousands, except per man-day amounts, occupancy percentage and operating margin)

(\$ In thousands, except per man-day amounts, occupancy percentage and operating	For the Thr	ee Months Ended h 31, 2014		ee Months Ended 230, 2014		ee Months Ended ber 30, 2014		ee Months Ended oer 31, 2014		elve Months Ended ber 31, 2014
CoreCivic Safety Facilities:										
Facility revenue	\$	396,666	\$	398,644	\$	395,616	\$	411,275	\$	1,602.201
Operating expenses:										
Fixed expense		212,906		206,648		202,259		212,369		834,182
Variable expense		74,614		76,763		74,644		82,640		308,661
Total		287,520		283,411		276,903		295,009		1,142,843
Facility net operating income	\$	109,146	\$	115,233	\$	118,713	\$	116,266	\$	459,358
Average available beds		84,398		83,071		81,055		80,885		82,339
Average compensated occupancy		84.4%		84.9%		83.9%		82.1%		83.8%
Total compensated man-days		6,411,682		6,418,378		6,256,632		6,112,435		25,199,127
Revenue per compensated man-day	\$	61.87	\$	62.11	\$	63.23	\$	67.28	\$	63.58
Operating expenses per compensated man-day(1)										
Fixed		32.98		32.00		32.33		34.74		33.00
Variable		11.63		11.95		11.93		13.52		12.24
Total		44.61		43.95		44.26		48.26		45.24
Operating income per compensated man-day	\$	17.26	\$	18.16	\$	18.97	\$	19.02	\$	18.34
Operating margin		27.9%		29.2%		30.0%		28.3%		28.8%
CoreCivic Community Facilities:										
Facility revenue	\$	3,296	\$	3,508	\$	4,067	\$	3,961	\$	14,832
Operating expenses:										
Fixed expense		1,966		1,930		1,896		1,834		7,626
Variable expense		341		330		328		376		1,375
Total		2,307		2,260		2,224		2,210		9,001
Facility net operating income	\$	989	\$	1,248	\$	1,843	\$	1,751	\$	5,831
Average available beds		603		603		603		603		603
Average compensated occupancy		75.7%		79.9%		89.1%		85.3%		82.5%
Total compensated man-days		41,106		43,851		49,405		47,298		181,660
Revenue per compensated man-day	<u> </u>	80.18	\$	80.00	\$	82.32	\$	83.75	\$	81.65
Operating expenses per compensated man-day	·		·		·				·	
Fixed		47.83		44.01		38.38		38.78		41.98
Variable		8.30		7.53		6.64		7.95		7.57
Total		56.13		51.54		45.02		46.73		49.55
Operating income per compensated man-day	<u> </u>	24.05	\$	28.46	<u> </u>	37.30		37.02	\$	32.10
Operating margin	т	30.0%	-	35.6%	т	45.3%	<u> </u>	44.2%	7	39.3%

The calculation of expenses per man-day for the twelve months ended December 31, 2014 exclude expenses incurred in the first six months of 2014 for the Diamondback facility because of the distorted impact they have on the statistics.

The expenses were incurred in connection with the activation of the facility in anticipation of a new contract. In April 2014, the decision was made to once again idle the facility in the absence of a definitive customer contract.

(\$ in thousands, except per m	nan-day amounts. occupa	incy percentage and	l oneratina marain)

(\$ in thousands, except per man-day amounts, occupancy percentage and operation	For the Thre	ee Months Ended n 31, 2015		ee Months Ended 30, 2015		ee Months Ended aber 30, 2015		ee Months Ended er 31, 2015		lve Months Ended ber 31, 2015
CoreCivic Safety Facilities:										
Facility revenue	\$	414,314	\$	447,556	\$	447,406	\$	430,247	\$	1,739,523
Operating expenses:										
Fixed expense		209,966		226,622		235,502		223,331		895,421
Variable expense		83,984		98,064		100,739		91,918		374,705
Total		293,950		324,686		336,241		315,249		1,270,126
Facility net operating income	\$	120,364	\$	122,870	\$	111,165	\$	114,998	\$	469,397
Average available beds		77,932		79,377		79,852		78,821		79,000
Average compensated occupancy		84.1%		85.0%		82.6%		78.9%		82.6%
Total compensated man-days		5,901,692		6,137,895		6,069,769		5,719,440		23,828,796
Revenue per compensated man-day Operating expenses per compensated man-day	\$	70.20	\$	72.92	\$	73.71	\$	75.23	\$	73.00
Fixed		35,58		36.92		38.80		39.05		37.58
Variable		14.23		15.98		16.60		16.07		15.72
Total		49.81		52.90		55.40		55.12		53.30
Operating income per compensated man-day	\$	20.39	\$	20.02	\$	18.31	\$	20.11	\$	19.70
Operating margin		29.0%		27.5%		24.8%		26.7%		27.0%
CoreCivic Community Facilities:										
Facility revenue	\$	3,524	\$	3,543	\$	3,934	\$	9,308	\$	20,309
Operating expenses:										
Fixed expense		2,021		1,911		1,780		4,465		10,177
Variable expense		303		271		297		865		1,736
Total		2,324		2,182		2,077		5,330		11,913
Facility net operating income	\$	1,200	\$	1,361	\$	1,857	\$	3,978	\$	8,396
Average available beds		603		603		603		2,655		1,120
Average compensated occupancy		75.5%		75.1%		81.2%		71.5%		73.8%
Total compensated man-days		40,948		41,215		45,041		174,580		301,784
Revenue per compensated man-day	\$	86.06	\$	85.96	\$	87.34	\$	53.32	\$	67.30
Operating expenses per compensated man-day										
Fixed		49.36		46.37		39.52		25.58		33.72
Variable		7.40		6.58		6.59		4.95		5.75
Total		56.76		52.95		46.11		30.53		39.47
Operating income per compensated man-day	\$	29.30	\$	33.01	\$	41.23	\$	22.79	\$	27.83
Operating margin	· <u> </u>	34.0%	·	38.4%	•	47.2%	· · ·	42.7%	,	41.4%

(\$ in thousands	excent ner man-dav amoi	unts, occupancy percentage	and oneratina marain)

		ee Months Ended		ee Months Ended		ree Months Ended		ee Months Ended		ve Months Ended
CoreCivic Safety Facilities:	Marci	h 31, 2016	June	230, 2016	Septem	ıber 30, 2016	Decemi	oer 31, 2016	Decem	ber 31, 2016
Facility revenue	\$	427,152	\$	438,330	\$	446,926	\$	437,803	\$	1,750,211
Operating expenses:	Ψ	. , 	Ψ	100,000	Ψ	110,720	Ψ	107,000	Ψ	1,700,EII
Fixed expense		225,704		222,788		230,424		221,466		900,382
Variable expense		91,796		93,721		95,773		92,399		373,689
Total		317,500		316,509		326,197		313,865		1,274,071
Facility net operating income	<u> </u>	109,652	.\$	121,821	.\$	120,729	<u> </u>	123,938	.\$	476,140
Average available beds	<u> </u>	81,434	Ψ	79,034		79,034	Ψ	79,178	Ψ	79,667
Average available beds Average compensated occupancy		75.3%		79,034		80.4%		80.8%		79,007 79.0%
Total compensated man-days		5,579,279		5,722,688		5,845,880		5,885,818		23,033,665
•	<u></u>	·	<u></u>			·	¢	·	ф	
Revenue per compensated man-day	Þ	76.56	\$	76.60	Ф	76.45	Þ	74.38	\$	75.98
Operating expenses per compensated man-day		40.45		38.93		39.42		37.63		39.09
Fixed Variable		40.45 16.45		38.93 16.38		39.42 16.38		37.63 15.70		39.09 16.22
Variable Total		56.90		55.31		55.80		53.33		55.31
			<u></u>		<u></u>		ф		ф	
Operating income per compensated man-day	\$	19.66		21.29	\$	20.65	\$	21.05	\$	20.67
Operating margin		25.7%		27.8%		27.0%		28.3%		27.2%
CoreCivic Community Facilities:										
Facility revenue	\$	11,972	\$	15,476	\$	17,529	\$	16,455	\$	61,432
Operating expenses:										
Fixed expense		6,531		8,278		8,414		8,716		31,939
Variable expense		1,811		2,645		2,394		2,458		9,308
Total		8,342		10,923		10,808		11,174		41,247
Facility net operating income	\$	3,630	\$	4,553	\$	6,721	\$	5,281	\$	20,185
Average available beds		3,760		4,365		4,365		4,365		4,215
Average compensated occupancy		71.1%		75.2%		76.5%		78.2%		75.4%
Total compensated man-days		243,327		298,657		307,167		314,110		1,163,261
Revenue per compensated man-day	\$	49.20	\$	51.82	\$	57.07	<u> </u>	52.39	\$	52.81
Operating expenses per compensated man-day	ず	- -	т	-	т		r		*	= = .3 1
Fixed		26.84		27.72		27.39		27.75		27.46
Variable		7.44		8.86		7.79		7.83		8.00
Total		34.28		36.58		35.18		35.58		35.46
Operating income per compensated man-day	\$	14.92	\$	15.24	\$	21.89	\$	16.81	\$	17.35
Operating margin	Ψ	30.3%	Ψ	29.4%	Ψ	38.4%	Ψ	32.1%	Ψ	32.9%

ſ\$	in thousands.	except per man-day an	nounts, occupancy percentage	e and oneratina marain)

(\$ in thousands, except per man-day amounts, occupancy percentage and operating	For the Thre	ee Months Ended n 31, 2017		ee Months Ended 30, 2017		ree Months Ended aber 30, 2017		e Months Ended er 31, 2017		lve Months Endec ber 31, 2017
CoreCivic Safety Facilities:										
Facility revenue	\$	418,683	\$	408,781	\$	410,975	\$	409,785	\$	1,648,224
Operating expenses:										
Fixed expense		220,083		210,575		216,837		210,176		857,671
Variable expense		86,357		87,949		89,472		87,050		350,828
Total		306,440		298,524		306,309		297,226		1,208,499
Facility net operating income	\$	112,243	\$	110,257	\$	104,666	\$	112,559	\$	439,725
Average available beds		78,479		77,881		75,583		72,833		76,177
Average compensated occupancy		81.1%		79.0%		79.1%		79.2%		79.6%
Total compensated man-days		5,728,555		5,600,284		5,497,552		5,307,214		22,133,605
Revenue per compensated man-day	\$	73.09	\$	72.99	\$	74.76	\$	77.21	\$	74.47
Operating expenses per compensated man-day Fixed		38.42		37.60		39.44		39.60		38.75
Variable		38.42 15.07		37.60 15.70		39.44 16.27		39.60 16.40		38.75 15.85
Total		53.49		53.30		55.71		56.00		15.85 54.60
	ф		<u></u>		<u></u>	_		_	¢	
Operating income per compensated man-day	<u> </u>	19.60	<u> </u>	19.69	<u> </u>	19.05 25.5%	<u> </u>	21.21	\$	19.87
Operating margin		26.8%		27.0%		25.5%		27.5%		26.7%
CoreCivic Community Facilities:										
Facility revenue	\$	17,054	\$	17,579	\$	19,199	\$	20,431	\$	74,263
Operating expenses:										
Fixed expense		9,687		9,462		10,724		10,989		40,862
Variable expense		2,328		2,517		2,780		3,014		10,639
Total		12,015		11,979		13,504		14,003		51,501
Facility net operating income	\$	5,039	\$	5,600	<u> </u>	5,695	\$	6,428	\$	22,762
Average available beds		4,500		4,566		4,761		5,072		4,726
Average compensated occupancy		78.7%		79.2%		81.9%		81.4%		80.4%
Total compensated man-days		318,684		329,281		358,813		379,844		1,386,622
Revenue per compensated man-day	\$	53.51	\$	53.39	\$	53.51	\$	53.79	\$	53.56
Operating expenses per compensated man-day			·		·		·			
Fixed		30.40		28.74		29.89		28.93		29.47
Variable	_	7.31		7.64		7.75		7.93		7.67
Total		37.71		36.38		37.64		36.86		37.14
Operating income per compensated man-day	<u> </u>	15.80	\$	17.01	\$	15.87	\$	16.93	\$	16.42
Operating margin	<u> </u>	29.5%		31.9%	"	29.7%		31.5%	7	30.7%

(\$ in thousands, except per man-day amounts, occupancy percentage and operating margin)

March 31, 2018 CoreCivic Safety Facilities: Facility revenue \$ 404,498 Operating expenses: 214,637 Variable expense 87,405 Total 302,042 Facility net operating income \$ 102,456 Average available beds 72,833 Average compensated occupancy 79.5% Total compensated man-days 5,213,620 Revenue per compensated man-day \$ 77.58 Operating expenses per compensated man-day \$ 77.58 Operating expenses per compensated man-day \$ 16.76 Total 57.93 Operating income per compensated man-day \$ 19.65 Operating margin 25.3% CoreCivic Community Facilities: Fixed expense Facility revenue(2) \$ 20,672 Operating expenses(2): Fixed expense 12,448 Variable expense 2,965 Total 15,413 Facility net operating income \$ 5,259 Average available beds 5,214 Average compensated occupancy <t< th=""><th>(\$ in thousands, except per man-day amounts, occupancy percentage and operating</th><th>For the Thre</th><th>e Months Ended</th></t<>	(\$ in thousands, except per man-day amounts, occupancy percentage and operating	For the Thre	e Months Ended
Facility revenue \$ 404,498 Operating expenses: 214,637 Fixed expense(1) 214,637 Variable expense 87,405 Total 302,042 Facility net operating income \$ 102,456 Average available beds 72,833 Average compensated occupancy 79.5% Total compensated man-days 5,213,620 Revenue per compensated man-day \$ 77.58 Operating expenses per compensated man-day 41.17 Variable 16.76 Total 57.93 Operating income per compensated man-day \$ 19.65 Operating margin 25.3% CoreCivic Community Facilities: 2 Fixed expense 12,448 Variable expense 12,448 Variable expense 2,965 Total 15,413 Facility net operating income \$ 5,259 Average available beds 5,214 Average compensated man-days \$ 5,214 Average compensated man-days \$ 31,478 Total compensated man-days \$	Como Cirrio Cofotro Fo cilitia e	March	31, 2018
Operating expenses: 214,637 Variable expense 87,405 Total 302,042 Facility net operating income \$ 102,456 Average available beds 72,833 Average compensated occupancy 79,5% Total compensated man-days \$ 77.58 Operating expenses per compensated man-day \$ 77.58 Operating expenses per compensated man-day \$ 77.58 Operating income per compensated man-day \$ 16.76 Total 57.93 Operating margin \$ 25.3% CoreCivic Community Facilities: \$ 20,672 Poperating expenses(2): \$ 20,672 Fixed expense 12,448 Variable expense 2,965 Total 15,413 Facility net operating income \$ 5,259 Average available beds 5,214 Average compensated occupancy 81,4% Total compensated man-day \$ 54,12 Operating expenses per compensated man-day \$ 54,12 Operating expenses per compensated man-day \$ 7,76 Total 40,35 </th <th></th> <th>ф</th> <th>404 400</th>		ф	404 400
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Facility revenue(2) \$ 20,672 Operating expenses(2): Fixed expense 12,448 Variable expense 2,965 Total 15,413 Facility net operating income \$ 5,259 Average available beds 5,214 Average compensated occupancy 81.4% Total compensated man-days 381,978 Revenue per compensated man-day \$ 54.12 Operating expenses per compensated man-day Fixed 32.59 Variable 7.76 Total Operating income per compensated man-day \$ 13.77	CoreCivic Community Facilities:		
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Variable expense2,965Total15,413Facility net operating income\$ 5,259Average available beds5,214Average compensated occupancy81.4%Total compensated man-days381,978Revenue per compensated man-day\$ 54.12Operating expenses per compensated man-day32.59Variable7.76Total40.35Operating income per compensated man-day\$ 13.77	Operating expenses(2):		
Total Facility net operating income \$ 5,259 Average available beds \$ 5,214 Average compensated occupancy \$ 81.4% Total compensated man-days \$ 381,978 Revenue per compensated man-day \$ 54.12 Operating expenses per compensated man-day Fixed \$ 32.59 Variable \$ 7.76 Total \$ 40.35 Operating income per compensated man-day \$ 13.77	Fixed expense		12,448
Facility net operating income \$ 5,259 Average available beds \$ 5,214 Average compensated occupancy \$ 81.4% Total compensated man-days \$ 381,978 Revenue per compensated man-day \$ 54.12 Operating expenses per compensated man-day Fixed \$ 32.59 Variable \$ 7.76 Total \$ 40.35 Operating income per compensated man-day \$ 13.77	Variable expense		2,965
Average available beds Average compensated occupancy Total compensated man-days Revenue per compensated man-day Sixed Variable Total Operating income per compensated man-day \$ 13.77	Total		15,413
Average compensated occupancy Total compensated man-days Revenue per compensated man-day Sixed Variable Total Total Operating income per compensated man-day \$ 13.77	Facility net operating income	\$	5,259
Total compensated man-days Revenue per compensated man-day Operating expenses per compensated man-day Fixed Variable Total Operating income per compensated man-day \$ 381,978 \$ 54.12 \$ 32.59 \$ 7.76 \$ 40.35 Operating income per compensated man-day \$ 13.77	Average available beds		5,214
Revenue per compensated man-day \$ 54.12 Operating expenses per compensated man-day Fixed 32.59 Variable 7.76 Total 40.35 Operating income per compensated man-day \$ 13.77	Average compensated occupancy		81.4%
Operating expenses per compensated man-day Fixed 32.59 Variable 7.76 Total 40.35 Operating income per compensated man-day \$ 13.77	Total compensated man-days		381,978
Operating expenses per compensated man-day Fixed 32.59 Variable 7.76 Total 40.35 Operating income per compensated man-day \$ 13.77	Revenue per compensated man-day	\$	54.12
Fixed 32.59 Variable 7.76 Total 40.35 Operating income per compensated man-day \$ 13.77			
Total 40.35 Operating income per compensated man-day \$ 13.77			32.59
Operating income per compensated man-day \$ 13.77	Variable		7.76
	Total		40.35
	Operating income per compensated man-day	\$	13.77
		•	



- Fixed expense and the corresponding fixed expense per compensated man-day for the three months ended March 31, 2018 include depreciation expense of \$4.1 million and interest expense of \$1.5 million associated with the STFRC lease payments. We believe this presentation is more reflective of the cash flows associated with the facility's operations, and therefore cash available to service our debt and pay dividends to our shareholders. Similar adjustments for this contract are reflected in 2014 through 2017 data.
- Our CoreCivic Community segment includes the operating results of residential reentry centers we operate during the period, along with the operating results of our non-residential correctional alternative services. However, the facility revenue and operating expenses in this table, and the corresponding per compensated man-day amounts, of CoreCivic Community include only those related to the operation of the residential reentry centers. For the three months ended March 31, 2018, our alternative services generated revenue of \$4.1 million and incurred operating expenses of \$4.0 million.

Reconciliation to 2018 Guidance



(\$ in thousands, except per share amounts)									
	Second Quarter				Full-Year 2018				
	Low		High		Low		High		
Net income	\$	37,750	\$	39,750	\$	166,800	\$	173,800	
Expenses associated with mergers and acquisitions		250		250		1,200		1,200	
Refinancing charges		1,000		1,000		1,000		1,000	
Adjusted net income	\$	39,000	\$	41,000	\$	169,000	\$	176,000	
Net income	\$	37,750	\$	39,750	\$	166,800	\$	173,800	
Depreciation of real estate assets		24,000		24,000		97,000		97,000	
Funds From Operations	\$	61,750	\$	63,750	\$	263,800	\$	270,800	
Expenses associated with mergers and acquisitions		250		250		1,200		1,200	
Refinancing charges		1,000		1,000		1,000		1,000	
Normalized Funds from Operations	\$	63,000	\$	65,000	\$	266,000	\$	273,000	
Maintenance capital expenditures on real estate assets		(8,000)		(7,500)		(28,500)		(28,500)	
Stock-based compensation and non-cash interest		5,200		5,200		20,700		20,700	
Other non-cash revenue and expenses		(900)		(900)		(500)		(500)	
Adjusted Funds From Operations	\$	59,300	\$	61,800	\$	257,700	\$	264,700	
Diluted EPS	\$	0.32	\$	0.33	\$	1.40	\$	1.46	
Adjusted EPS	\$	0.33	\$	0.35	\$	1.42	\$	1.48	
FFO per diluted share	\$	0.52	\$	0.54	\$	2.22	\$	2.28	
Normalized FFO per diluted share	\$	0.53	\$	0.55	\$	2.24	\$	2.30	
AFFO per diluted share	\$	0.50	\$	0.52	\$	2.17	\$	2.23	
Net income	\$	37,750	\$	39,750	\$	166,800	\$	173,800	
Interest expense		19,000		19,000		76,000		76,000	
Depreciation and amortization		38,000		38,000		153,500		153,500	
Income tax expense		1,000		1,000		6,000		5,500	
EBITDA	\$	95,750	\$	97,750	\$	402,300	\$	408,800	
Expenses associated with mergers and acquisitions		250		250		1,200		1,200	
Depreciation expense associated with STFRC lease		(4,100)		(4,100)		(16,500)		(16,500)	
Interest expense associated with STFRC lease		(1,500)		(1,500)		(5,500)		(5,500)	
Refinancing charges		1,000		1,000		1,000		1,000	
Adjusted EBITDA	\$	91,400	\$	93,400	\$	382,500	\$	389,000	

Note: We announced EPS, Adjusted EPS, FFO, Normalized FFO and AFFO per diluted share guidance for the second quarter and full-year 2018 in our First Quarter 2018 Financial Results news release on May 2, 2018. This slide sets forth the guidance given at that time. This does not constitute a reaffirmation or update of the guidance provided at that time.

